

**Camp For All Foundation**

Financial Statements  
and Independent Auditors' Report  
for the years ended December 31, 2018 and 2017

# Camp For All Foundation

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## Independent Auditors' Report

To the Board of Directors of  
Camp For All Foundation:

We have audited the accompanying financial statements of Camp For All Foundation, which comprise the statements of financial position as of December 31, 2018 and 2017 and the related statements of activities and of cash flows for the years then ended, the related statement of functional expenses for the year ended December 31, 2018, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform our audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Camp For All Foundation as of December 31, 2018 and 2017 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Adoption of New Accounting Standard**

As discussed in Note 2 to the financial statements, Camp For All Foundation adopted the amendments of Accounting Standards Update (ASU) 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*, as of and for the year ended December 31, 2018. These amendments have been applied on a retrospective basis to the financial statements as of and for the year ended December 31, 2017, except certain information has been omitted as permitted by the ASU. Our opinion is not modified with respect to this matter.

*Blazek & Vetterling*

May 13, 2019

## Camp For All Foundation

Statements of Financial Position as of December 31, 2018 and 2017

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	<u>2018</u>	<u>2017</u>
ASSETS		
Cash	\$ 672,077	\$ 689,672
Accounts receivable and other assets	274,770	87,236
Contributions receivable, net ( <i>Note 4</i> )	199,160	41,932
Cash designated for board reserves	307,805	148,563
Investments ( <i>Note 5</i> )	3,772,224	3,951,800
Property, net ( <i>Note 6</i> )	<u>13,512,693</u>	<u>13,780,203</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 18,738,729</u></b>	<b><u>\$ 18,699,406</u></b>
LIABILITIES AND NET ASSETS		
Liabilities:		
Accounts payable and accrued expenses	\$ 164,937	\$ 170,746
Deferred revenue – special events and program service fees	<u>384,621</u>	<u>286,205</u>
Total liabilities	<u>549,558</u>	<u>456,951</u>
Commitments ( <i>Note 7</i> )		
Net assets:		
Without donor restrictions ( <i>Note 8</i> )	15,285,861	16,005,591
With donor restrictions ( <i>Note 9</i> )	<u>2,903,310</u>	<u>2,236,864</u>
Total net assets	<u>18,189,171</u>	<u>18,242,455</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b><u>\$ 18,738,729</u></b>	<b><u>\$ 18,699,406</u></b>

*See accompanying notes to financial statements.*

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## Camp For All Foundation

Statement of Activities for year ended December 31, 2018

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	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE:			
Program service fees	\$ 2,150,219		\$ 2,150,219
Contributions	724,695	\$ 1,175,721	1,900,416
Special events	995,837		995,837
Direct donor benefit costs	(267,387)		(267,387)
Net investment return	(75,508)	(79,050)	(154,558)
Camp store sales and other	33,297		33,297
Total revenue	3,561,153	1,096,671	4,657,824
Net assets released from restrictions:			
Program expenditures	271,828	(271,828)	
Capital expenditures	158,397	(158,397)	
Total	3,991,378	666,446	4,657,824
EXPENSES:			
Program services – camp operations	3,703,370		3,703,370
Management and general	362,108		362,108
Fundraising	645,630		645,630
Total expenses	4,711,108		4,711,108
CHANGES IN NET ASSETS	(719,730)	666,446	(53,284)
Net assets, beginning of year	16,005,591	2,236,864	18,242,455
Net assets, end of year	\$ 15,285,861	\$ 2,903,310	\$ 18,189,171

*See accompanying notes to financial statements.*

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## Camp For All Foundation

Statement of Activities for year ended December 31, 2017

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	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE:			
Program service fees	\$ 2,024,831		\$ 2,024,831
Contributions	749,079	\$ 453,523	1,202,602
Special events	1,358,973		1,358,973
Direct donor benefit costs	(260,431)		(260,431)
Net investment return	267,725	317,603	585,328
Camp store sales and other	<u>37,281</u>	<u></u>	<u>37,281</u>
Total revenue	4,177,458	771,126	4,948,584
Net assets released from restrictions:			
Program expenditures	324,362	(324,362)	
Capital expenditures	<u>179,893</u>	<u>(179,893)</u>	<u></u>
Total	<u>4,681,713</u>	<u>266,871</u>	<u>4,948,584</u>
EXPENSES:			
Program services – camp operations	3,707,123		3,707,123
Management and general	344,097		344,097
Fundraising	<u>617,391</u>	<u></u>	<u>617,391</u>
Total expenses	<u>4,668,611</u>	<u></u>	<u>4,668,611</u>
CHANGES IN NET ASSETS BEFORE INVOLUNTARY CONVERSION			
	13,102	266,871	279,973
Net gain on involuntary conversion ( <i>Note 12</i> )	<u>271,733</u>	<u></u>	<u>271,733</u>
CHANGES IN NET ASSETS			
	284,835	266,871	551,706
Net assets, beginning of year ( <i>Note 2</i> )	<u>15,720,756</u>	<u>1,969,993</u>	<u>17,690,749</u>
Net assets, end of year	<u>\$ 16,005,591</u>	<u>\$ 2,236,864</u>	<u>\$ 18,242,455</u>

*See accompanying notes to financial statements.*

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## Camp For All Foundation

### Statements of Cash Flows for the years ended December 31, 2018 and 2017

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	<u>2018</u>	<u>2017</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Changes in net assets	\$ (53,284)	\$ 551,706
Adjustments to reconcile changes in net assets to net cash provided (used) by operating activities:		
Depreciation	679,055	669,619
Insurance proceeds for repairs to dam		(271,733)
Contributions restricted for capital additions	(932,661)	(186,777)
Net realized and unrealized (gain) loss on investments	209,015	(91,541)
Changes in operating assets and liabilities:		
Contributions receivable	12,772	41,478
Accounts receivable and other assets	(187,534)	(6,979)
Accounts payable and accrued expenses	(5,809)	(31,926)
Deferred revenue – special events and program service fees	<u>98,416</u>	<u>(177,264)</u>
Net cash provided (used) by operating activities	<u>(180,030)</u>	<u>496,583</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchase of investments	(3,949,062)	(14,139)
Net change in cash held as investments	225,398	(479,844)
Sales of investments	3,694,225	
Insurance proceeds for repairs to dam		271,733
Purchase of property	<u>(411,545)</u>	<u>(802,486)</u>
Net cash used by investing activities	<u>(440,984)</u>	<u>(1,024,736)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from contributions restricted for capital additions	<u>762,661</u>	<u>193,340</u>
<b>NET CHANGE IN CASH</b>	<b>141,647</b>	<b>(334,813)</b>
Cash, beginning of year	<u>838,235</u>	<u>1,173,048</u>
Cash, end of year	<u>\$ 979,882</u>	<u>\$ 838,235</u>
<i>Reconciliation of cash:</i>		
Cash	\$ 672,077	\$ 689,672
Cash designated for board reserves	<u>307,805</u>	<u>148,563</u>
Total cash	<u>\$ 979,882</u>	<u>\$ 838,235</u>

*See accompanying notes to financial statements.*

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## Camp For All Foundation

### Statement of Functional Expenses for the year ended December 31, 2018

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	<u>PROGRAM SERVICES</u>	<u>MANAGEMENT AND GENERAL</u>	<u>FUNDRAISING</u>	<u>TOTAL</u>
Salaries and benefits	\$ 1,886,953	\$ 264,525	\$ 357,813	\$ 2,509,291
Depreciation	668,005	4,567	6,483	679,055
Food	327,473			327,473
Electricity, water, telephone	184,630	4,516	6,410	195,556
Supplies	153,694	2,688	9,950	166,332
Professional fees	13,025	19,934	115,509	148,468
Equipment rental and maintenance	136,962	3,258	4,625	144,845
Maintenance	132,029	4,371	6,205	142,605
Insurance	67,905	8,104	8,104	84,113
Rent	14,243	27,005	19,032	60,280
Travel	31,429	6,942	4,981	43,352
Dues and subscriptions	25,178	1,672	16,022	42,872
Printing	2,990	2,677	31,075	36,742
Meetings	8,247	3,409	24,645	36,301
Credit card and bank fees	8,609	2,128	23,604	34,341
Cost of goods sold	25,509			25,509
Other	16,489	6,312	11,172	33,973
Total expenses	<u>\$ 3,703,370</u>	<u>\$ 362,108</u>	<u>\$ 645,630</u>	4,711,108
Direct donor benefit costs				<u>267,387</u>
Total				<u>\$ 4,978,495</u>

*See accompanying notes to financial statements.*

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## Camp For All Foundation

Notes to Financial Statements for the years ended December 31, 2018 and 2017

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### NOTE 1 – ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

Organization – Camp For All Foundation (the Foundation) was incorporated in 1993 under the Texas Non-Profit Corporation Act. Its purpose is to provide a camp facility designed for chronically ill or disabled children and adults. The barrier-free facility features paved walkways to assist wheelchair travel, specialized equipment to enable maximum participation in water sports, horseback riding and other physical activities, as well as a medical facility for campers requiring medication.

The Foundation collaborates with more than 65 other non-profits from the greater Houston area, Austin, and throughout Texas and some camps draw campers nationally. The Foundation operates throughout the year and in 2018 provided services for more than 10,000 children and adults including those with cancer, autism, muscular dystrophy, visual challenges, spinal cord injuries, spinal bifida, sickle cell, severe burns, HIV, and epilepsy, and their caretakers. Through its fundraising efforts, the Foundation provides 50% of the cost for each individual to attend and experience its life-changing facilities and programming.

Federal income tax status – The Foundation is exempt from federal income tax under §501(c)(3) of the Internal Revenue Code and is classified as a public charity under §170(b)(1)(A)(vi).

Cash – Bank deposits exceed the federally insured limit per depositor per institution. Cash held for investment is excluded from cash for purposes of the statement of cash flows.

Contributions receivable that are expected to be collected within one year are reported at net realizable value. Amounts that are expected to be collected in future years are discounted to estimate the present value of future cash flows.

Allowance for uncollectible receivables – An allowance for uncollectible accounts receivable and contributions receivable is provided when it is believed accounts may not be collected in full. The adequacy of the allowance at the end of each period is determined using a combination of historical loss experience and analysis of individual accounts receivable and contribution balances. Receivables are written off as a charge to the allowance for uncollectible receivables when management determines a receivable will not be collected.

Investments are reported at fair value. Net investment return consists of interest and dividends, realized and unrealized gains and losses, net of external and direct internal investment expenses.

Property is reported at cost, if purchased, or at fair value at the date of gift, if donated. The Foundation capitalizes additions and improvements with a cost of more than \$5,000. Depreciation is calculated using the straight-line method over estimated useful lives of 3 to 39 years.

Net asset classification – Net assets, revenue, gains, and losses are classified based on the existence or absence of donor-imposed restrictions, as follows:

- *Net assets without donor restrictions* are not subject to donor-imposed restrictions even though their use may be limited in other respects such as by contract or board designation.

- *Net assets with donor restrictions* are subject to donor-imposed restrictions. Restrictions may be temporary in nature, such as those that will be met by the passage of time or use for a purpose specified by the donor, or may be perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Net assets are released from restrictions when the stipulated time has elapsed, or purpose has been fulfilled, or both. Contributions of long-lived assets and of assets restricted for acquisition of long-lived assets are released when those assets are placed in service. Donor-restricted endowment earnings are released when those earnings are appropriated in accordance with spending policies and are used for the stipulated purpose.

Program service fees represent fees from user groups for use of camp facilities. Fees are recognized in the period in which the services are provided.

Contributions are recognized as revenue at fair value when an unconditional commitment is received from the donor. Contributions received with donor stipulations that limit their use are classified as restricted support. Conditional contributions are recognized as revenue when the conditions are substantially met.

Special events revenue is recognized when the event occurs. Amounts received in advance are reported as deferred revenue until earned. Direct donor benefit costs represent the expenses recognized for food, beverages, facility rental, entertainment and items purchased for auction.

Functional allocation of expenses – Expenses are reported by their functional classification as program services or supporting activities. Program services are the direct conduct or supervision of activities that fulfill the purposes for which the organization exists. Fundraising activities include the solicitation of contributions of money, securities, materials, facilities, other assets, and time. Management and general activities are not directly identifiable with specific programs or fundraising activities. Expenses that are attributable to one or more programs or supporting activities are allocated among the activities benefitted. Salaries and related costs are allocated on the basis of estimated time and effort expended. Houston office costs including rent, maintenance, insurance, telephone, supplies and travel are allocated based on estimated time and effort expended by Houston office staff.

Estimates – Management must make estimates and assumptions to prepare financial statements in accordance with generally accepted accounting principles. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, the amounts of reported revenue and expenses, and the allocation of expenses among various functions. Actual results could vary from the estimates that were used.

Recent financial accounting pronouncements – In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers*, which replaces most existing revenue recognition guidance for exchange transactions not specifically covered by other guidance. This ASU does not apply to non-exchange transactions such as contributions. The core principle of the new guidance is that an entity should recognize revenue in an amount that reflects the consideration to which it expects to be entitled in exchange for transferred goods or services and establishes a 5-step process to determine when performance obligations are satisfied and revenue is recognized. The Foundation will adopt this ASU for fiscal year 2019 using an appropriate retrospective method. Management anticipates that adoption will impact the disclosures in the financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. Under this ASU, a lessee should recognize in the statement of financial position a lease liability and a lease asset representing its right to

use the underlying asset for the term of the lease for both finance and operating leases. An entity may make an accounting policy election not to recognize lease assets and lease liabilities for leases with a term of 12 months or less. Recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee have not changed significantly. Qualitative and quantitative disclosures are required by lessees and lessors to enable users of financial statements to assess the amount, timing and uncertainty of cash flows arising from leases. The Foundation plans to adopt this ASU for fiscal year ending December 31, 2020. Management has not yet determined the impact adoption of this ASU will have on the financial statements.

## NOTE 2 – ADOPTION OF ACCOUNTING STANDARDS UPDATE 2016-14

The Foundation adopted the amendments of ASU 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*, as of and for the year ended December 31, 2018. These amendments have been applied on a retrospective basis to the financial statements for the year ended December 31, 2017, except that information regarding liquidity and availability of resources and presentation of expenses by both nature and function has been omitted as permitted by the ASU. Adoption of this ASU resulted in reclassification of previously reported activities and net assets to conform to the 2018 presentation but had no impact on total net assets or total changes in net assets for 2017.

## NOTE 3 – LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of December 31, 2018 comprise the following:

Financial assets at December 31, 2018:	
Cash	\$ 979,882
Accounts receivable	248,761
Contributions receivable	199,160
Investments	<u>3,772,224</u>
Total financial assets	5,200,027
Less financial assets not available for general expenditures:	
Donor-restricted endowment investments	2,133,597
Donor-restricted for capital expenditures	768,098
Board-designated reserve funds	<u>1,967,734</u>
Total financial assets available for general expenditure	<u>\$ 330,598</u>

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Foundation considers all expenditures related to its ongoing activities of providing a camp facility designed for chronically ill or disabled children and adults as well as the conduct of services undertaken to support those activities, other than capital expenditures, to be general expenditures.

The Foundation regularly monitors liquidity required to meet its operating needs while striving to maximize the investment of available funds. The Foundation operates with a balanced budget and anticipates collecting sufficient fees and contributions revenue to cover general expenditures. To manage unanticipated liquidity needs, the Foundation has a line of credit of \$200,000, all of which could be drawn upon. Additionally, the Foundation has board-designated cash and investments of \$1,967,734. Although the Foundation does not intend to spend from the board-designated cash and investments, amounts from the board-designated cash and investments could be made available if necessary.

#### NOTE 4 – CONTRIBUTIONS RECEIVABLE

Contributions receivable at December 31, 2018 are expected to be collected as follows:

Within one year	\$ 114,160	\$ 41,932
One to five years	<u>85,000</u>	<u>          </u>
Contributions receivable, net	<u>\$ 199,160</u>	<u>\$ 41,932</u>

In 2018, contributions from three donors represented 23% of total contributions. At December 31, 2018, a contribution receivable of \$170,000 from one donor represented 85% of total contributions receivable and is restricted for capital expenditure.

#### NOTE 5 – FAIR VALUE MEASUREMENTS

Generally accepted accounting principles require that certain assets and liabilities be reported at fair value and establish a hierarchy that prioritizes inputs used to measure fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The three levels of the fair value hierarchy are as follows:

- *Level 1* – Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the reporting date.
- *Level 2* – Inputs are other than quoted prices included in Level 1, which are either directly observable or can be derived from or corroborated by observable market data at the reporting date.
- *Level 3* – Inputs are not observable and are based on the reporting entity’s assumptions about the inputs market participants would use in pricing the asset or liability.

Assets measured at fair value at December 31, 2018 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>LEVEL 3</u>	<u>TOTAL</u>
Investments:				
Common stock	\$ 1,706,808			\$ 1,706,808
REITs	205,975			205,975
Corporate bonds	178,955			178,955
Mutual funds:				
High yield bonds	778,561			778,561
Large growth bonds	136,929			136,929
Closed-end fund	100,958			100,958
Foreign large blend	64,388			64,388
Financial services	19,350			19,350
Exchange-traded funds:				
Mid-cap blend	101,424			101,424
Small-cap blend	53,588			53,588
Preferred stock	<u>19,882</u>	<u>          </u>	<u>          </u>	<u>19,882</u>
Total assets measured at fair value	<u>\$ 3,366,818</u>	<u>\$ 0</u>	<u>\$ 0</u>	3,366,818
Cash held for investment				<u>405,406</u>
Total investments				<u>\$ 3,772,224</u>

Assets measured at fair value at December 31, 2017 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>LEVEL 3</u>	<u>TOTAL</u>
Investments:				
TIFF Multi-Asset Mutual Fund	\$ 3,320,996	_____	_____	\$ 3,320,996
Total assets measured at fair value	<u>\$ 3,320,996</u>	<u>\$ 0</u>	<u>\$ 0</u>	3,320,996
Cash held for investment				<u>630,804</u>
Total investments				<u>\$ 3,951,800</u>

Valuation methods used for assets measured at fair value are as follows:

- *Common stock, REITs, and exchange-traded funds* are valued at the closing price reported on the active market on which the individual securities are traded.
- *Corporate bonds* are valued using prices obtained from independent quotation bureaus that use computerized valuation formulas which may include market-corroborated inputs for credit risk factors, interest rate and yield curves, and broker quotes to calculate fair values or from active market makers and inter-dealer brokers.
- *Mutual funds* are valued at the reported net asset value of shares held.
- *TIFF Multi-Asset Mutual Fund* is valued at the reported net asset value of shares held.

These valuation methods may produce a fair value that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate, the use of different methods or assumptions could result in a different fair value measurement at the reporting date.

Investments are exposed to various risks such as interest rate, market, and credit risks. Because of these risks, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position and statement of activities.

## NOTE 6 – PROPERTY

Property consists of the following:

	<u>2018</u>	<u>2017</u>
Land	\$ 435,332	\$ 435,332
Camp facilities	20,479,921	20,398,593
Camp furniture and equipment	1,202,139	1,046,193
Office furniture and equipment	110,810	49,106
Construction in progress	<u>112,567</u>	_____
Property, at cost	22,340,769	21,929,224
Accumulated depreciation	<u>(8,828,076)</u>	<u>(8,149,021)</u>
Property, net	<u>\$ 13,512,693</u>	<u>\$ 13,780,203</u>

## NOTE 7 – LEASE COMMITMENT

The Foundation leases office space under a noncancelable operating lease. Lease expense was \$60,279 during 2018. The future minimum lease payments at December 31, 2018 are as follows:

2019	\$ 112,560
2020	114,671
2021	116,781
2022	118,892
2023-2025	<u>327,128</u>
Total	<u>\$ 790,032</u>

## NOTE 8 – NET ASSETS WITHOUT DONOR RESTRICTIONS

Net assets without donor restrictions are comprised of the following:

	<u>2018</u>	<u>2017</u>
Investment in property, net and undesignated	\$ 13,318,127	\$ 13,846,147
Board-designated reserves:		
Capital maintenance	809,676	872,222
Operating	828,949	866,926
Strategic initiatives	<u>329,109</u>	<u>420,296</u>
Total net assets without donor restrictions	<u>\$ 15,285,861</u>	<u>\$ 16,005,591</u>

## NOTE 9 – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted as follows:

	<u>2018</u>	<u>2017</u>
Subject to expenditure for specified purpose:		
Camp facility construction and enhancements	\$ 768,098	
Programs	<u>1,615</u>	<u>\$ 24,217</u>
Total subject to expenditure for specified purpose	769,713	24,217
Endowments subject to spending policy and appropriation:		
General operations	<u>2,133,597</u>	<u>2,212,647</u>
Total net assets with donor restrictions	<u>\$ 2,903,310</u>	<u>\$ 2,236,864</u>

## NOTE 10 – ENDOWMENT FUND

The Foundation has a donor-restricted general endowment fund to support operations. Donor-restricted endowment funds are subject to the Texas Uniform Prudent Management of Institutional Funds Act (TUPMIFA). The Board of Directors has interpreted TUPMIFA as allowing the Foundation to appropriate for expenditure or accumulate as much of an endowment fund as determines is prudent for

the uses, benefits, purposes, and duration for which the endowment fund was established, subject to explicit donor stipulations.

Donor-restricted endowment net assets are classified as *net assets with donor restrictions* until appropriated in accordance with spending policies and used for the stipulated purpose, if any. The Foundation classifies contributions to an endowment plus any donor-stipulated accumulations as *net assets with donor restrictions* required to be maintained in perpetuity. The unappropriated investment earnings on donor-restricted endowments are classified as *net assets with donor restrictions* accumulated net investment return. The Board of Directors has interpreted TUPMIFA as not precluding the Foundation from spending below the amount required to be maintained in perpetuity subject to prudent standards. An endowment fund is *underwater* if the fair value of the fund's investments falls below the amount required to be maintained in perpetuity because of declines in the fair value of investments and/or continued appropriation and spending in accordance with prudent measures.

Changes in endowment net assets are as follows:

	<u>WITH DONOR RESTRICTIONS</u>		
	<u>ACCUMULATED</u>	<u>REQUIRED TO BE</u>	
	<u>NET INVESTMENT</u>	<u>MAINTAINED</u>	
	<u>RETURN</u>	<u>IN PERPETUITY</u>	<u>TOTAL</u>
Endowment net assets, December 31, 2016	\$ 343,463	\$ 1,551,581	\$ 1,895,044
Net investment return	<u>317,603</u>	<u>                    </u>	<u>317,603</u>
Endowment net assets, December 31, 2017	661,066	1,551,581	2,212,647
Net investment return	<u>(79,050)</u>	<u>                    </u>	<u>(79,050)</u>
Endowment net assets, December 31, 2018	<u>\$ 582,016</u>	<u>\$ 1,551,581</u>	<u>\$ 2,133,597</u>

### Spending Policy

The Board of Directors may approve a distribution of available endowment funds equal to a maximum of 6% of the average endowment investment balance for the previous three years. A distribution was not approved by the Board of Directors in 2018 or 2017.

### Investment Objectives

Endowment funds are maintained in an investment account which are managed by independent financial advisors that follow guidance provided on an investment policy approved by the Board of Directors. The Foundation has adopted investment policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places an emphasis on a blend of equity-based investments and fixed-income investments to achieve its long-term return objectives within prudent risk constraints.

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor specified as a fund of perpetual duration. These deficiencies are reported in *net assets with donor restrictions* as an aggregate deficiency of endowment funds.

**NOTE 11 – LINE OF CREDIT**

The Foundation has a \$200,000 line of credit with an interest rate of 1% plus the bank's prime rate (6.50% at December 31, 2018) and an expiration date of June 21, 2019. At December 31, 2018, no amounts were outstanding on this line of credit.

**NOTE 12 – INVOLUNTARY CONVERSION**

The Foundation incurred significant damage to the campus in May 2016 due to a flood. Insurance proceeds recognized during fiscal year 2017 were \$271,733 relating to the damage. During fiscal year 2017, costs of \$480,640 related to repair of the dam were capitalized in the statement of financial position.

**NOTE 13 – SUBSEQUENT EVENTS**

Management has evaluated subsequent events through May 13, 2019, which is the date that the financial statements were available for issuance. As a result of this evaluation, no events were identified that are required to be disclosed or would have a material impact on reported net assets or changes in net assets.

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